# Institutional Development Plan

5 Years

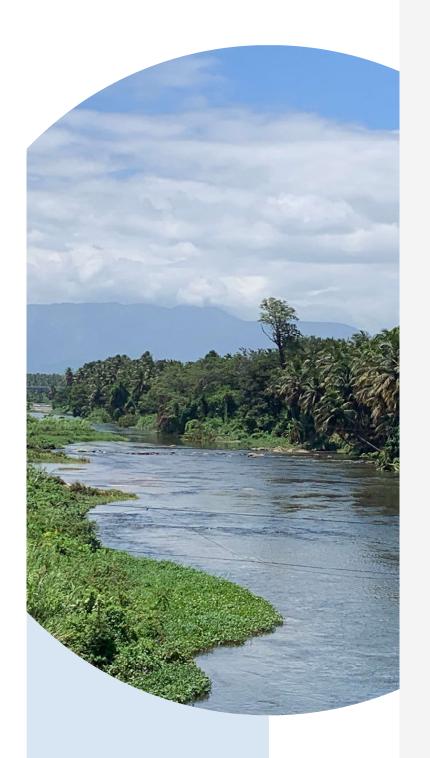


Pollachi, Tamil Nadu

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## **PHILOSOPHY**



"A Nation's wealth not only depends upon its water, land and mineral resources; but also, its people's imperishable Knowledge and Skill"



Arutchelvar Dr. N. Mahalingam

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#### Proposed Deemed to be University (DU)

The proposed deemed to be university will be named "Mahalingam Academy of Higher Education and Research".

## **MAHALINGAM**

#### Academy of Higher Education and Research

(Deemed to be UNIVERSITY)

Established u/s 3 of UGC Act 1956

#### 1.1. Vision and Mission

#### Vision

Emerge as a "institute of eminence in education, research, and outreach for improving quality of life globally".

#### Mission

During the next 15 years, DU through its Academics, Research, and Outreach will

- 1. Deliver world class graduate, post graduate and research programs
- 2. Structure programs to promote interdisciplinary, multidisciplinary, and transdisciplinary approaches
- 3. Offer global level education through partnerships
- 4. Contribute to the global fraternity through impactful research
- 5. Promote an ecosystem of experimentation, innovation and growth
- 6. Offer state of art infrastructure, high quality services and amenities
- 7. Attract top quality talent as students and faculty
- 8. Participate in community development projects
- 9. Ensure achievement of sustainability development goals
- 10. Transfer technology for societal development

#### 2. Strategic Vision Plan for Five Years - Rolling Implementation Plan

The strategic vision plan for 5-year Rolling plans detailed for Academic, Research, Infrastructure, Finance and Governance are given below.

#### 2.1 Academics: Five Years Rolling Implementation Plan of DU

In academics, DU will target the following outcomes and outputs in the five years implementation plan.

SI.	Outcomes	Actions	Deliverables		Cum	ulative Ou	tputs	
No.	outcomes .	Actions	Deliverables	2025-26	2026-27	2027-28	2028-29	2029-30
1.	Establish diverse	1. Create necessary infrastructure	No. of schools	2	4	5	5	5
	schools aligned with	and facilities for functioning of	No. of UG programs	12	12	12	12	12
	emerging national and	schools	No. of PG programs	11	13	15	15	15
	global trends to provide	2. Obtain approvals from statutory	-					
	relevant, cutting-edge	authorities	No. of departments					
	education and skills	3. Establish the following schools	offering doctoral					
	development.		programs	12	1.4	16	16	10
		1 <sup>st</sup> year		12	14	16	16	16
		1. School of Engineering and						
		Technology						

SI.	Outcomes	Actions	Deliverables		Cum	ulative Ou	tputs	
No.	Outcomes	Actions	Deliverables	2025-26	2026-27	2027-28	2028-29	2029-30
		2. School of Wellness and						
		Health Sciences						
		2 <sup>nd</sup> year						
		3. School Liberal Arts and						
		Sciences						
		4. School of Agricultural						
		Sciences						
		3 <sup>rd</sup> year						
		5. School of Education						
		4. Offer the following programs in						
		School of Engineering and						
		Technology						
		UG Programs						
		B.Tech. in						
		Mechanical Engineering						
		2. Civil Engineering						
		3. Automobile Engineering						

SI.	Outcomes	Actions	Deliverables		Cum	ulative Ou	tputs	
No.	Outcomes	Actions	Deliverables	2025-26	2026-27	2027-28	2028-29	2029-30
		4. Electronics and						
		Communication Engineering						
		5. Electrical and Electronics						
		Engineering						
		6. Computer Science &						
		Engineering						
		7. Information Technology						
		8. Artificial Intelligence and						
		Data Science						
		9. Cyber Security						
		10. Artificial Intelligence and						
		Machine Learning						
		11. Very Large-Scale						
		Integration						
		12. Advanced Communication						
		Technology						
		PG Programs						
		M.Tech. in						

SI.	Outcomes	Actions	Deliverables		Cum	ulative Ou	tputs	
No.	Outcomes	Actions	Deliverables	2025-26	2026-27	2027-28	2028-29	2029-30
		1. CAD/CAM						
		2. Structural Engineering						
		3. Embedded Systems and						
		Technology						
		4. Communication						
		Engineering						
		5. Computer Science &						
		Engineering						
		6. Electric Vehicles						
		7. Cyber Security						
		8. Master of Computer						
		Applications						
		Ph.D. Program: Engineering and						
		Technology (12 departments)						
		5. Offer the following programs in						
		School of Wellness and Health						
		Sciences						

Outcomes	Actions	Deliverables		Cum	ulative Ou	tputs	
Outcomes	Actions	Deliverables	2025-26	2026-27	2027-28	2028-29	2029-30
	PG Programs						
	M.D. in						
	9. Health Science						
	M.Sc. in						
	10. Yoga and Wellness						
	11. Bio Informatics						
	Ph.D. Program: Wellness and						
	Health Sciences (2						
	departments)						
	6. Offer the following programs in						
	School Liberal Arts & Sciences						
	12. M.A. Liberal Arts						
	13. M.Sc. Sport Science						
	Ph.D. Program: Liberal Arts and						
	Sciences (2 departments)						
	Outcomes	PG Programs M.D. in 9. Health Science M.Sc. in 10. Yoga and Wellness 11. Bio Informatics Ph.D. Program: Wellness and Health Sciences (2 departments)  6. Offer the following programs in School Liberal Arts & Sciences 12. M.A. Liberal Arts 13. M.Sc. Sport Science Ph.D. Program: Liberal Arts and	PG Programs M.D. in 9. Health Science M.Sc. in 10. Yoga and Wellness 11. Bio Informatics Ph.D. Program: Wellness and Health Sciences (2 departments)  6. Offer the following programs in School Liberal Arts & Sciences 12. M.A. Liberal Arts 13. M.Sc. Sport Science Ph.D. Program: Liberal Arts and	PG Programs M.D. in 9. Health Science M.Sc. in 10. Yoga and Wellness 11. Bio Informatics Ph.D. Program: Wellness and Health Sciences (2 departments)  6. Offer the following programs in School Liberal Arts & Sciences 12. M.A. Liberal Arts 13. M.Sc. Sport Science Ph.D. Program: Liberal Arts and	PG Programs M.D. in 9. Health Science M.Sc. in 10. Yoga and Wellness 11. Bio Informatics Ph.D. Program: Wellness and Health Sciences (2 departments)  6. Offer the following programs in School Liberal Arts & Sciences 12. M.A. Liberal Arts 13. M.Sc. Sport Science Ph.D. Program: Liberal Arts and	PG Programs M.D. in  9. Health Science M.Sc. in  10. Yoga and Wellness 11. Bio Informatics Ph.D. Program: Wellness and Health Sciences (2 departments)  6. Offer the following programs in School Liberal Arts & Sciences 12. M.A. Liberal Arts 13. M.Sc. Sport Science Ph.D. Program: Liberal Arts and	PG Programs M.D. in 9. Health Science M.Sc. in 10. Yoga and Wellness 11. Bio Informatics Ph.D. Program: Wellness and Health Sciences (2 departments)  6. Offer the following programs in School Liberal Arts & Sciences 12. M.A. Liberal Arts 13. M.Sc. Sport Science Ph.D. Program: Liberal Arts and

SI.	Outcomes	Actions	Deliverables		Cum	ulative Ou	tputs	
No.	Outcomes	Actions	Deliverables	2025-26	2026-27	2027-28	2028-29	2029-30
		7. Offer the following program in						
		School of Agricultural Sciences						
		14. M.Sc. Agriprenureship						
		Ph.D. Program: Agricultural						
		Sciences (1 department)						
		8. Offer the following program						
		in						
		School of Education						
		15. Master of Education						
		Ph.D. Program: Education (1						
		department)						
2.	Introduce courses that	1. Develop courses focused on	Skill development	10	13	15	18	20
	align with industry needs	employability/ entrepreneurship /	courses	10	15	15		20
	to enhance graduates'	skill development	Open electives	-	-	20	30	30
	employability and	2. Embrace curriculum structures	Life skill courses	2	3	4	5	5
	relevance in the job market.	that enables the students to up	Minor specialization courses	-	-	30	40	40

SI.	Outcomes	Actions	Deliverables		Cumi	ulative Ou	tputs	
No.	Outcomes	Actions	Deliverables	2025-26	2026-27	2027-28	2028-29	2029-30
		skill in core verticals or	Honours					
		interdisciplinary verticals	specialization	-	-	30	40	40
			courses					
3.	Integrate lab-based	1. Identify emerging technologies	Industry supported	_	40	50	60	60
	activities into the	and tools	laboratories		40	30	00	00
	curriculum to enhance	2. Collaborate with industries and	Sponsored research	-	_	1	2	3
	practical skills and real-	national research laboratories	labs	-		_	-	3
	world applications,	3. Invest on laboratory equipment,	Funded projects	1	3	6	8	10
	ensuring students are	tools, infrastructure and	In-house Internships					
	job-ready as NSQF levels.	maintenance	for skill	-	10	15	20	20
			development					
4.	Develop the teaching and	1. Develop CDIO framework	No. of products					
	learning process based	(explained in Annexure 1).	developed through	-	10	210	310	310
	on the CDIO (Conceive –	2. Deploying Learning Experience	CDIO model					
	Design – Implement –	Design principles.	No. of patent jointly					
	Operate) framework,	3. Utilize advanced ICT tools and	published by	_	_	_	10	10
	incorporating Learning	smart classrooms to elevate the	students and faculty			-	10	10
	Experience Design	quality of learning experiences	members					

SI.	Outcomes	Actions	Deliverables		Cum	ulative Ou	tputs	
No.	- Guttomes	Actions	Denverables	2025-26	2026-27	2027-28	2028-29	2029-30
	principles to enhance							
	educational outcomes.							
5.	Offer contificate diploma	1. Decign and develop accurace for	No. of certificate					
5.	Offer certificate, diploma,	1. Design and develop courses for		1	2	3	5	15
	and degree courses	certificate programs in different	programs					
	aligned with NSQF levels	NSQF levels.	No. of diploma	1	2	3	4	5
	to facilitate continuous	2. Introduce DVoc and BVoc	programs	_			·	
	professional	programs in different NSQF levels.	No. of degree					
	development, ensuring		programs	1	2	2	4	-
	individuals can upskill			1	2	3	4	5
	throughout their careers.							
6.	Empower course	1. Implement flexible examination	No. of student					
	faculty to design both	system based on outcomes of	beneficiaries	1190	2500	3930	5480	5480
	formative and	course which will be designed by						
	summative	course handling faculty members.	No. of course					
	assessments using	2. Ensure digitalization of	handling faculty	79	166	262	365	365
	diverse assessment	examination and evaluation	members	73	100	202	303	303
	methods, ensuring a	process						

SI.	Outcomes	Actions	Deliverables		Cum	ulative Ou	tputs	
No.	- Cuttomics			2025-26	2026-27	Cumulative Outputs 026-27   2027-28   2028	2028-29	2029-30
	comprehensive							
	evaluation of student							
	learning.							

#### 2.2. Research Plan

#### **Research: Five Years Rolling Implementation Plan for DU**

In research, DU will target the following outcomes and outputs in the five years implementation plan.

SI. No.	Outcomes	Actions	Deliverables		Cum	ulative Out	puts	
		7.000	Join Gradies	2025-26	2026-27	2027-28	2028-29	2029-30
1.	Start doctoral	1. Identify requirements of key						
	program in	stakeholders						
	every school	2. Faculty and resource	N C. Dl. D.					
		allocation	Number of PhD	25	50	75	90	100
		3. Establish clear and rigorous	scholars admitted					
		admission criteria for doctoral						
		candidates						
2.	Improve both	1. Offer Research Training and	No. of Publications in	50	60	75	85	100
	the quality	Workshops	Q1	30	00	/3	83	100
	and quantity	2. Build a Strong Research	No. of Publications in	100	150	200	250	300
	of	Network	SCIE	100	150	200	230	300
	publications	3. Support Open Access	No. of Publications in	100	200	200	400	F00
		Initiatives	Scopus	100	200	300	400	500

Sl. No.	Outcomes	Actions	Deliverables		Cum	ulative Out	puts	
	Guttomes	Actions	Denverables	2025-26	2026-27	2027-28	2028-29	2029-30
		Provide due weightage to research targets in Faculty	No. of Publications in Conferences	100	200	300	400	500
		career management systems.	No. of Books Published	10	20	30	40	50
		<ul><li>2. Set Milestones and Key</li><li>Performance Indicators</li><li>3. Provide incentives and</li><li>recognition for outstanding</li><li>research</li></ul>	No. of Book chapters Published	50	75	125	175	200
3.	Strengthen the efforts	1. Provide Training and conduct Workshops	No. of projects from Government Agency	10	25	50	75	100
	for fetching a more significant	<ol> <li>Cultivate Relationships with</li> <li>Funding Agencies</li> <li>Develop an Effective Grant</li> </ol>	No. of projects related to society's needs and Corporate needs	10	25	50	75	100
	number of externally	Review Process  4. Encourage competitive peer-	No. of projects from CSR Funds	5	15	25	40	50
	funded projects.	reviewed research funding across disciplines	No. of Seminar Grant	5	15	25	40	50

SI. No.	Outcomes	Actions	Deliverables		Cum	ulative Out	puts	
		7.0.0	Join Gradies	2025-26	2026-27	2027-28	2028-29	2029-30
		5. Foster Collaboration and Networking	No. of Travel Grant	5	15	25	40	50
4.	Enhance	1. Create Cross-Functional	No. of faculty receiving					
	Seed Money	Teams	seed money for In-	50	80	125	160	200
	for In-house	2. Involve students in research	House R&D					
	R&D Projects	projects	Total amount of seed					
		3. Implement Idea Generation	money given for faculty	25	40	60	80	100
		Platforms	in lacs					
		4. Increase seed money for in-	No. of Students					
		house research	receiving seed money	75	125	175	200	250
			for In-house projects					
			Total amount of seed					
			money given to	25	40	60	80	100
			students in lacs					
5.			No. of consultancy	60	80	100	125	150
			activities	00	00	100	123	150

SI. No.	Outcomes	Actions	Deliverables		Cum	ulative Out	puts	
31. 140.	Outcomes	Actions	Deliverables	2025-26	2026-27	2027-28	2028-29	2029-30
	Expand	1. Network with industries for	Total amount					
	Consultancy Services	consultancy and testing services  2. Offer state-of-the-art	generated from consultancy activities in lacs	40	60	80	100	125
		research facilities for consultancy services	Income generated in Lacs	10	20	30	40	50
		<ul><li>3. Collaborate with industry partners and government agencies</li><li>4. Provide customized training programs for industries</li></ul>		40	60	80	100	125
6.	Increase	1. Identify the patentable	No. of Patent filed	30	40	60	80	100
	Intellectual Property	inventions.  2. Create Inventor Recognition	No. of Design filed	30	40	60	80	100
	Rights (IPR)	Programs	No. of Copyright filed	30	40	60	80	100
		<ul><li>3. Provide Financial support for IPR filing</li><li>4. Engage Legal Counsel</li></ul>	No. of Technology Transfer	5	10	25	40	50

SI. No.	Outcomes	Actions	Deliverables		Cum	ulative Out	puts	
	o utoomes	7.0.0	2011-01-01-05	2025-26	2026-27	2027-28	2028-29	2029-30
7.	Enhance Industry	Establish industry-academic linkages	No. of Industry sponsored research lab	10	20	30	40	50
	Sponsored Research	Collaboration  3. Act as a liaison between researchers and relevant branches of government as well as Industry  4. Monitor and Evaluate	No. of Industry sponsored projects	20	30	50	75	100
			No. of Joint publications	15	20	30	50	80
			No. of MoU's	60	70	80	90	100
			No. of the workshop for Industry Insights	5	10	15	20	25
		Progress  5. Facilitate Joint Workshops and Training	No. of Research-based Internship	20	40	60	80	100
8.	Strengthen International	Participate in International     Conferences	No. of Faculty Exchange with Global Institutions	5	10	20	30	50
	Research Collaboration Publications and joint Research Projects	No. of Student exchange with global institutions	25	50	100	150	200	

Sl. No.	Outcomes	Actions	Deliverables		Cum	ulative Out	puts	
		7.000		2025-26	2026-27	2027-28	2028-29	2029-30
		3. Host International	No. of Joint	20	40	60	80	100
	Workshops and Seminars		Publications	20	40	60	00	100
		4. Collaborate research within	No. of Joint Research					
		the university and with sister		5	10	20	30	50
		institutions						
9.	Develop a	1. Modernize labs outfitted	No. of Major Research	50	60	75	90	100
	Robust	t with cutting-edge equipment Equipment						
	Research	and technology	No. of Technology	10	20	30	40	50
	Ecosystem	2. Deploy computational	development centres	-				
		resources and high-	No. of membership and					
		performance computer clusters	research clusters	10	20	30	40	50
		for data-intensive research						
		3. Contribute public databases,	No. of public datasets					
		archives, and research contributed to the	5	10	15	20	25	
		materials	research.					

SI. No.	Outcomes	Actions	Deliverables		Cum	ulative Out	puts	
31.140.	Outcomes	Actions	Denverables	2025-26	2026-27	2027-28	2028-29	2029-30
		<ul><li>4. Liaison with foreign organizations to facilitate cross-border research cooperation.</li><li>5. Invest in Emerging Technologies</li></ul>	No. of centres in frontier areas of research	5	6	7	8	10
10.	Build strong research	1. Invite Expert Speakers and	No. of HEIs Collaborated	10	15	20	30	50
	2. Promote Cross-Disciplinary Participation	2. Promote Cross-Disciplinary	No. of Research workshops and seminars	20	25	30	40	75
		workshops, case studies and	No. of International Conference	3	5	7	9	10
	seminars periodically  4. Discovery-based style of learning to conduct student research	4. Discovery-based style of	Incentive for research contributions in lacs	25	50	75	90	100
		Support for attending FDP/ Conference in lacs	50	90	125	160	200	

SI. No.	Outcomes	Actions	Deliverables		Cum	ulative Out	puts	
31.140.	Outcomes	Actions	Denverables	2025-26	2026-27	2027-28	2028-29	2029-30
		5. Promote Competitions for	No. of students					
		innovation among student	receiving four-year					50
		communities	degree programs to be	-	-	-	-	30
		6. Institute policies to attract	admitted in Ph.D					
		students from other nations to	No. of Master's					
		study for a PhD	students for the 2-year					
		7. Fast-track promotion system	program with the	-	15	25	50	100
		for recognizing high-impact	second year devoted			25 225		
		research and contribution.	entirely to research					
		8. Provide teaching	No. of events by	150	200	225	260	300
		assistantship for Ph.D scholars	Research interest group	150	200	225	260	300
			No. of events by the					
			Student Research	15	20	30	40	50
			Council					
			Mobility of students to					
			carry out research at	-	-	-	-	50
			institutions abroad					

Sl. No.	Outcomes	Actions	Deliverables	Cumulative Outputs					
		1.00000		2025-26	2026-27	2027-28	2028-29	2029-30	
11.	Improve	1. Develop strategies for	No. of Community						
	Community	attaining sustainable goals.	Engagement Programs	15	20	30	40	50	
	Engaged	2. Reflect on the research	organized						
	Research	product with the community	No. of Technological						
	activities	3. Build Capacity for	solution provided	10	20	30	40	50	
		Community Research							
		4. Implement training							
		programs for community	No. of Outreach		_				
		members to enhance their	activities conducted	25	50	75	100	150	
		research literacy and							
		participation.							

#### 2.3. Infrastructure Development Plan

#### Infrastructure: Five Years Rolling Implementation Plan for DU

In infrastructure, DU will target the following outcomes and outputs in the five years implementation plan.

SI. No.	Outcomes	Actions	Deliverables			Outputs		
31. 140.	Outcomes	Actions	Deliverables	2025-26	2026-27	2027-28	2028-29	2029-30
1.	Establish	1. Construct buildings for key	Administrative	4500 m <sup>2</sup>	_	_	_	_
	administrative and	officials as per the	building	4500111	-	_	-	-
	academic buildings	requirement	Academic and					
	as per the	2. Construct buildings for	research building	-	1300 m <sup>2</sup>	1300 m <sup>2</sup>	1300 m <sup>2</sup>	1300 m <sup>2</sup>
	requirements.	academic requirements	Basic amenities area					
		3. Construct buildings and		2000 m <sup>2</sup>				
		spaces for support services						
			Food court	1000 m <sup>2</sup>				
2.	Create World-Class	1. Purchasing of Major lab	Major equipment					
	Academic and	equipment for new courses		10	10	20	20	20
	Research Hubs	2. Purchasing advanced lab		10	10	20	20	20
		equipment for research						

SI. No.	Outcomes	Actions	Deliverables			Outputs		
31. 140.	Outcomes	Actions	Deliverables	2025-26	2026-27	2027-28	2028-29	2029-30
3.	Expand Student and faculty Accommodation and Amenities	<ol> <li>Construct student housing</li> <li>Construct staff housing</li> </ol>	Hostel units	1 for 350 boys + 1 for 150 girls	1 for foreign students	-	-	-
	based on new initiatives.		Quarters	50 Faculty	25 Staff	50 Faculty	50 Staff	100 Faculty
4.	Enhance physical and digital facilities in classrooms and	Convert classrooms into     smart classrooms     Construct smart	Smart Classrooms	20	20	20	20	20
	library	classrooms 3. Purchase books	Books and Journals Print	5000	5000	5000	5000	5000
		4. Subscribe to journals and periodicals	Digital Resources	500	1000	1000	1500	1500
5.	Enhance transportation	<ol> <li>Purchase vehicles</li> <li>Introduce new routes</li> </ol>	Electric buses	2	2	2	2	2
	and connectivity		Other vehicles	3	5	5	10	10

SI. No.	Outcomes	Actions	Deliverables			Outputs		
31. 140.	Outcomes	Actions	Deliverables	2025-26	2026-27	2027-28	2028-29	2029-30
			New routes	5	10	10	15	15
6.	Expand renewable	1. Install additional capacity	Renewable energy					
	energy usage	of Solar PV	usage					
	progressively	2. Replace lights and fixtures		15%	20%	20%	30%	30%
	meeting the	with LED		15%	20%	20%	30%	30%
	campus energy	3. Install solar powered						
	requirements.	lights						
7.	Establish an	1. Install a pilot facility	Natural wastewater					
	ecofriendly safe	2. Run trials	management facility					
	natural	3. Extend the facility for						
	wastewater	entire campus		1	-	-	-	-
	treatment and							
	management							
	system							
8.	Establish an	1. Develop new system for	Inhouse centre to					
	inhouse centre	waste management and	recycle and reuse	-	1	-	-	-
	recycle, reuse of	reuse	waste					

Sl. No.	Outcomes	Actions	Deliverables			Outputs		
31. 140.	Odtcomes	Actions	Deliverables	2025-26	2026-27	2027-28	2028-29	2029-30
	waste to promote	2. Integrate existing system						
	waste to wealth.	with the new system						
9.	Create sports and	1. Construct indoor stadium	International Sports					
	recreational	2. Construct new air-	and Recreational			NI.		
	infrastructure with	conditioned auditorium	Infrastructure			IN C	ew Auditorii	um
	international	3. Construct a swimming			Swimming			
	standards	pool		-	Pool			
		4. Augment existing sports				Indoor Stadium		
		and games courts						

#### 2.4 Finance Plan

#### Finance: Five Years Rolling Implementation Plan for DU

In finance, DU will target the following outcomes and outputs in the five years implementation plan.

DU will incur the following expenses towards the inception and development of the university in the next five years managing funds from income sources already mentioned. Management will continue to contribute any shortfall in funds.

Table .2: Expense to be incurred in 5 years rolling implementation plan

	2025-26	2026-27	2027-28	2028-29	2029-30
Academic Plan	50	100	200	200	200
Recruitment	50	50	50	50	50
Admission	500	500	400	200	200
Research	300	500	800	1000	1300
Research Centre (CoE)	2000	400	300	200	100
Campus ICT	400	300	300	300	300
Infrastructure	3500	3000	2500	1000	500
Career development	100	200	400	500	500
Network and Collaboration	75	80	85	90	95
Alumni engagement	50	60	70	80	80
Governance and Administration	200	200	200	200	200
Salary	1320	2550	3875	5300	5450
Expense	8545	7940	9180	9120	8975

All amounts mentioned in table are in INR Lacs

#### 2.5. Governance and Administration Plan

#### Governance and Administration: Five Years Rolling Implementation Plan for DU

In governance and administration, DU will target the following outcomes and outputs in the five years implementation plan.

SI.	Outcomes	Actions	Deliverables	Outputs				
No.				2025-26	2026-27	2027-28	2028-29	2029-30
1.	Adhere to an annual	1. Conduct regular Executive	No. of meetings of					
	calendar for all	council, Finance committee,	executive council, finance	4	4	4	4	4
	statutory body	Academic council and Board	committee, and academic					
	meetings	studies meetings	council per year					
			No. of Board studies	4	4	4	4	4
			meetings					
2.	Execute strategic plans	1. Prepare strategic plans	Strategic Plans	1	-	-	-	1
	providing future	2. Prepare annual operating	Annual Operating Plans	4				4
	direction and ensuring	plans	7 milaar operating rians	1	1	1	1	1
	achievement of	3. Review implementation	Reviews of AOP	4	4	4	4	4
	intended goals	of plans						
3.		1. Conduct internal and	Internal audits	4	4	4	4	4
		external audits and reviews	External audits	2	2	2	2	2

SI.	Outcomes	Actions	Deliverables	Outputs				
No.				2025-26	2026-27	2027-28	2028-29	2029-30
	Ensure quality	2. Conduct academic and	Academic and					
	assurance through	administrative audit	Administrative audits	1	1	1	1	1
	reviews and audits							



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